

SCOTTSDALE, ARIZONA

FINANCIAL STATEMENTS

Years Ended June 30, 2011 and 2010





INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Scottsdale Cultural Council Scottsdale, Arizona

We have audited the accompanying statements of financial position of Scottsdale Cultural Council (a not-for-profit organization) as of June 30, 2011 and 2010, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of Scottsdale Cultural Council's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Scottsdale Cultural Council at June 30, 2011 and 2010, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Scottsdale, Arizona

Henry + Horne, LLP

October 20, 2011

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SCOTTSDALE CULTURAL COUNCIL STATEMENTS OF FINANCIAL POSITION June 30, 2011 and 2010

	2011	2010	
ASSETS			
CURRENT ASSETS Cash Money market funds	\$ 438,845 389,640	\$ 397,137 685,355	
TOTAL CASH AND CASH EQUIVALENTS	828,485	1,082,492	
Accounts receivable Promises to give, current portion, net of allowance for doubtful promises of \$33,000 and \$18,000	102,656 608,572	89,883 406,599	
as of June 30, 2011 and 2010, respectively Inventories Prepaid expenses	102,297 128,169	105,968 53,821	
TOTAL CURRENT ASSETS	1,770,179	1,738,763	
PROMISES TO GIVE, net of current portion and allowance for doubtful promises of \$15,000 as of June 30, 2010	5,000	32,696	
INVESTMENTS	5,559,648	4,901,522	
ASSETS HELD UNDER SPLIT-INTEREST AGREEMENT	83,233	84,376	
PROPERTY AND EQUIPMENT, net	1,423,851	1,543,738	
OTHER ASSETS	25,922	29,922	
TOTAL ASSETS	\$ 8,867,833	\$ 8,331,017	

	2011	2010	
LIABILITIES			
CURRENT LIABILITIES Accounts payable Accrued expenses Deferred revenue Liability under split-interest agreement, current portion	\$ 238,617 102,334 470,928 8,600	\$ 262,489 54,542 536,217 8,600	
TOTAL CURRENT LIABILITIES	820,479	861,848	
LIABILITY UNDER SPLIT-INTEREST AGREEMENT, net of current portion	3,744	3,744	
TOTAL LIABILITIES	824,223	865,592	
NET ASSETS Unrestricted: Unallocated Designated unrestricted net assets: General reserves	1,158,533 -	734,820 123,832	
Board designated endowments	567,557	506,119	
TOTAL UNRESTRICTED NET ASSETS	1,726,090	1,364,771	
Temporarily restricted Permanently restricted	856,111 5,461,409	627,200 5,473,454	
TOTAL NET ASSETS	8,043,610	7,465,425	
TOTAL LIABILITIES AND NET ASSETS	\$ 8,867,833	\$ 8,331,017	

SCOTTSDALE CULTURAL COUNCIL STATEMENT OF ACTIVITIES Year Ended June 30, 2011

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUES, SUPPORT AND OTHER INCOME				
Earned revenues Contract - City of Scottsdale	\$ 2,546,039 5,221,037	\$ - -	\$ -	\$ 2,546,039 5,221,037
Contributions Investment return	1,060,620 950,064	748,425 -	27,955	1,837,000 950,064
Other income Net assets released from	10,437	-	-	10,437
restrictions	559,514	(519,514)	(40,000)	
	10,347,711	228,911	(12,045)	10,564,577
Special events income Direct benefit to donors	288,716 186,288	-	<u>-</u>	288,716 186,288
	102,428			102,428
Retail sales Cost of sales	406,571 200,883	-	- -	406,571 200,883
	205,688			205,688
TOTAL REVENUES, SUPPORT AND OTHER INCOME	10 GEE 927	229 044	(12.045)	10 972 602
AND OTHER INCOME	10,655,827	228,911	(12,045)	10,872,693
EXPENSES	0.000.044			0000011
Program and center services Support services:	6,908,011	-	-	6,908,011
Administrative Special events and development	2,520,892 865,605		<u> </u>	2,520,892 865,605
TOTAL EXPENSES	10,294,508	_		10,294,508
CHANGE IN NET ASSETS	361,319	228,911	(12,045)	578,185
NET ASSETS,				
BEGINNING OF YEAR	1,364,771	627,200	5,473,454	7,465,425
NET ASSETS, END OF YEAR	\$ 1,726,090	\$ 856,111	\$ 5,461,409	\$ 8,043,610

SCOTTSDALE CULTURAL COUNCIL STATEMENT OF ACTIVITIES Year Ended June 30, 2010

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
REVENUES, SUPPORT AND OTHER INCOME				
Earned revenues Contract - City of Scottsdale Contributions	\$ 2,303,567 5,262,777 1,247,279	\$ - - 548,014	\$ - - 39,100	\$ 2,303,567 5,262,777 1,834,393
Investment return Change in value of split-interest	586,673	-	-	586,673
agreement and beneficial interest Other income Net assets released from	9,902 2,641	-	-	9,902 2,641
restrictions	672,412	(556,412)	(116,000)	
	10,085,251	(8,398)	(76,900)	9,999,953
Special events income Direct benefit to donors	324,592 238,160	<u>-</u>	<u>-</u>	324,592 238,160
	86,432			86,432
Retail sales Cost of sales	386,273 196,219	-		386,273 196,219
	190,054			190,054
TOTAL REVENUES, SUPPORT AND OTHER INCOME	10,361,737	(8,398)	(76,900)	10,276,439
EXPENSES				
Program and center services Support services:	6,638,053	-	-	6,638,053
Administrative Special events and development	2,583,788 1,118,464	<u>-</u>	- -	2,583,788 1,118,464
TOTAL EXPENSES	10,340,305			10,340,305
CHANGE IN NET ASSETS	21,432	(8,398)	(76,900)	(63,866)
NET ASSETS, BEGINNING OF YEAR	1,316,565	647,942	5,564,784	7,529,291
RECLASS OF NET ASSETS	26,774	(12,344)	(14,430)	
NET ASSETS, END OF YEAR	\$ 1,364,771	\$ 627,200	\$ 5,473,454	\$ 7,465,425

SCOTTSDALE CULTURAL COUNCIL STATEMENTS OF CASH FLOWS Years Ended June 30, 2011 and 2010

	2011		2010	
CASH FLOWS FROM OPERATING ACTIVITIES Change in net assets Adjustments to reconcile change in net assets to net cash provided (used) by operating activities:	\$	578,185	\$ (63,866)	
Depreciation		291,210	288,453	
Realized and unrealized investment gains		(741,174)	(433,566)	
Promise to give write-offs		99,000	(67,113)	
Adjustment to discount on promises to give		(9,804)	282	
Change in value of split-interest agreements Change in operating assets and liabilities: Decrease (increase) in:		1,143	(1,302)	
Accounts receivable		(12,773)	185,109	
Promises to give		(263,473)	416,829	
Inventories		3,671	(21,025)	
Prepaid expenses		(74,348)	(2,853)	
Other assets		4,000	(9,676)	
Increase (decrease) in:				
Accounts payable and accrued expenses		23,920	(180,061)	
Deferred revenue		(65,289)	 362,777	
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES		(165,732)	473,988	
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from sales of assets held under				
split-interest agreements		8,600	8,600	
Purchases of property and equipment		(171,323)	(225,098)	
Proceeds from sales of investments		1,958,182	2,198,475	
Purchases of investments	((1,883,734)	(2,536,869)	
NET CASH USED BY INVESTING ACTIVITIES		(88,275)	(554 902)	
INVESTING ACTIVITIES		(00,273)	 (554,892)	
CASH FLOWS USED BY FINANCING ACTIVITIES				
Proceeds from line of credit		_	250,000	
Payments on line of credit		-	(250,000)	
,		-	 	
NET CASH USED BY FINANCING ACTIVITIES		-	 -	
DECREASE IN CASH AND CASH EQUIVALENTS		(254,007)	(80,904)	
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		1,082,492	 1,163,396	
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	828,485	\$ 1,082,492	

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Scottsdale Cultural Council (SCC) was incorporated in the state of Arizona on June 2, 1987 as a not-for-profit corporation organized exclusively for charitable, educational and scientific purposes under section 501(c)(3) of the Internal Revenue Code.

The principal purpose of SCC is planning, fostering, encouraging, supporting, creating, establishing, coordinating, presenting, producing, promoting, and managing educational, cultural and arts activities and facilities for the benefit of residents of the City of Scottsdale, Arizona and surrounding vicinity.

SCC operates three major programs:

- Scottsdale Center for the Performing Arts (SCPA) This 82,500 square foot facility contains a theatre, a cinema, conference room and exhibition space. SCC is responsible for the administering, programming and fundraising to support the programs.
- Scottsdale Museum of Contemporary Arts (SMoCA) The mission of SMoCA is to affect its community through the collection, preservation, interpretation and exhibition of works of modern and contemporary art, architecture and design. The program also offers education resources through exhibitions, scholarship, publication, education tours, programs, lectures and workshops.
- Public Art This program invites residents and visitors to explore the City of Scottsdale's Public Art Collection. Located throughout the city, sculpture and integrated artworks can be found in parks, libraries, along roadways, in public buildings and other public places. The program was established in 1985 and is dedicated to enhancing urban spaces by commissioning art that creates a sense of place and improves the built environment.

Cash and Cash Equivalents

For the purpose of the statements of cash flows, SCC considers all highly liquid debt instruments with an original maturity of ninety days or less at date of acquisition to be cash equivalents.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounts Receivable

Accounts receivable are carried at the outstanding balances less an allowance for doubtful accounts, if applicable. SCC evaluates the collectability of its accounts receivable based on a combination of factors. In circumstances where it is aware of a specific amount where there may be an inability to meet the financial obligation, it records a specific reserve to reduce the amounts recorded to what it believes will be collected. Accounts are charged off against the allowance when they are deemed to be uncollectible. Accounts receivable as of June 30, 2011 and 2010 are considered by management to be fully collectible and, accordingly, an allowance for doubtful accounts has not been provided.

Promises to Give

Unconditional promises to give are recognized as revenues in the period the promise is received and as assets, decreases of liabilities or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. The discounts on those amounts are computed using risk-free interest rates as determined by management applicable to the years in which the promises are received. Amortization of the discounts is included in contributions. In circumstances where it is aware of a specific amount where there may be an inability to meet the financial obligation, SCC records a specific reserve to reduce the amounts recorded to what it believes will be collected. Promises are charged off against the allowance when they are deemed to be uncollectible.

Inventories

Inventories consist of museum store and performing arts center store (retail) inventory and is carried at the lower of cost or market determined by the average cost method.

Fair Value Measurements

A framework for measuring fair value has been established by the Accounting Standards Codification and provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Fair Value Measurements (Continued)

The three levels of the fair value hierarchy are as follows:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that SCC has the ability to access.

Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets:
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement, and usually reflect SCC's own assumptions about the assumptions that market participants would use in pricing the assets (i.e. real estate valuations, broker quotes).

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Investments

Investments are recorded at fair value as determined by quoted market prices in active markets or by net asset value as determined by third parties. Investment income or loss (including realized and unrealized gains and losses on investments, interest and dividends) is included in the change in net assets in the accompanying statement of activities, unless the income or loss is restricted by donor or law.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property and Equipment

Acquisitions of property and equipment in excess of \$1,000 are capitalized. Property and equipment are stated at cost or, if donated, at the approximate fair value at the date of donation. Depreciation of buildings and equipment is calculated using the straight-line method over the estimated useful lives of the respective assets.

Major additions and improvements are capitalized. Maintenance and repairs are expensed as incurred. When assets are retired or otherwise disposed of, the related costs and accumulated depreciation are removed from the accounts and gains and losses are included in operations.

Impairment of Long-Lived Assets

SCC reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell. Management does not believe impairment indicators are present.

Endowment Funds

SCC's endowment funds consist of five individual funds established for a variety of purposes. Its endowment funds include both donor-restricted funds and funds designated by the Board of Trustees to function as endowments. As required by generally accepted accounting principles, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

SCC follows the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) and its own governing documents. UPMIFA requires the preservation of endowment funds. When a donor's intent is not expressed, UPMIFA directs SCC to spend an amount that is prudent, consistent with the purposes of the fund, relevant economic factors and the donor's intent that the fund continue in perpetuity.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Endowment Funds (Continued)

SCC classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by SCC in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, SCC considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) SCC's other resources, and (7) SCC's investment policies.

As of June 30, 2011 and 2010, the Board of Trustees had designated \$567,557 and \$506,119, respectively, of unrestricted net assets as general endowment funds to support the mission of SCC. Since these amounts resulted from an internal designation and are not donor-restricted, they are classified and reported as unrestricted net assets. The source of the amounts making up these endowment funds were from three significant donations received in prior years. SCC's policy is to segregate these amounts into separate investment accounts and to maintain the board designated net asset balance at the investment account balance until the Board of Trustees approves spending from the funds. As of June 30, 2011, the Board of Trustees plans to maintain these funds as reserves.

Permanently restricted net assets include the original value of gifts donated to the permanent endowments for SCPA and SMoCA.

Investment Return Objectives, Risk Parameters and Strategies. SCC has adopted investment and spending policies, approved by the Board of Trustees, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well diversified asset mix that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5%, while growing the funds if possible.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Endowment Funds (Continued)

Therefore, SCC expects its endowment assets, over time, to produce an average rate of return of approximately 9% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Spending Policy. SCC's policy is to appropriate a certain amount for distribution each year. The amount is calculated at 5% of the three year moving average of quarterly valuations of the endowment funds, equally weighted as of March 31 of the previous year. The estimated value is determined as of the beginning of the fiscal year. In establishing this policy, SCC considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor-restrictions, and the possible effects of inflation. SCC expects the current spending policy to allow its endowment funds to grow at a nominal average rate of 4% annually, which is consistent with SCC's objective to maintain the purchasing power of the endowment assets as well as to provide additional real growth through investment return.

Deferred Revenues

Deferred revenues include deferred membership sales, deferred contract revenues and deferred ticket sales. Membership, contract and ticket revenues are recorded as income in the year in which they are earned. Fees collected in advance of services provided are recorded as deferred revenues until such time as SCC has earned the related revenue.

Revenue Recognition

Earned revenues consist primarily of performance ticket sales and sales of merchandise. Revenue related to the current season's ticket sales is recognized in the current year. Proceeds from ticket sales received prior to the fiscal year in which the performance occurs are not recognized as revenue until the performance occurs. Related costs are reported as expenses in the period in which the revenues are recognized. Retail sales revenue is reported net of sales taxes.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions

Contributions, grants and bequests, including promises to give, are received and recorded as unrestricted, temporarily restricted or permanently restricted support depending on the existence and/or nature of any donor restrictions. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily or permanently restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, SCC reports the support as unrestricted.

Contributions of donated non-monetary assets (in-kind donations) are recorded at their fair values in the period received. Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation services, are recorded at their fair market values in the period received. SCC utilizes the services of numerous volunteers who support the programs and activities of the organization by performing services such as docents, ushers and assisting with food and beverage concessions and the Museum Store. For the years ended June 30, 2011 and 2010, SCC received the benefit of over 14,100 and 18,300 hours of service from volunteers, respectively. This support has not been recorded in the accompanying financial statements as it does not meet the recognition criteria.

Advertising

SCC uses advertising to promote its programs to the community. Advertising costs are charged to operations as incurred. Advertising expense charged to operations was approximately \$454,000 and \$486,000 for the years ended June 30, 2011 and 2010, respectively. Included in advertising expense for the year ended June 30, 2010 was approximately \$40,000 in donated advertising.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Income Tax Status

SCC qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code (IRC), qualifies for the charitable contribution deduction and has been classified as an organization that is not a private foundation. Income determined to be unrelated business taxable income (UBTI) would be subject to income tax.

SCC has UBTI from labor reimbursement income and as a result, has net operating loss carryforwards related to this UBTI. The deferred income tax benefit from these carryforwards, has not been recorded as of June 30, 2011 because SCC does not expect to recognize the tax benefit in the future. These net operating loss carryforwards may expire in future years.

SCC follows accounting standards for uncertainty in income taxes, which require that tax positions initially need to be recognized in the financial statements when it is more likely-thannot that the positions will not be sustained upon examination by the tax authorities. As of June 30, 2011 and 2010, SCC had no uncertain tax positions that qualify for either recognition or disclosure in the financial statements.

The Organization's federal and state exempt returns are no longer subject to examination by the Internal Revenue Service and the State of Arizona for fiscal years prior to June 30, 2008 and 2007, respectively, generally three to four years after they were filed.

SCC recognizes interest and penalties associated with income tax in operating expenses. During the years ended June 30, 2011 and 2010, SCC did not have any income tax related interest and penalty expense.

Management's Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from these estimates.

Risk and Uncertainty

SCC invests in various types of investment securities. Investment securities are exposed to various risks, such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes, could materially affect the amount reported in the statements of financial position.

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Date of Management's Review

In preparing these financial statements, SCC has evaluated events and transactions for potential recognition or disclosure through October 20, 2011, the date the financial statements were available to be issued.

NOTE 2 CONCENTRATIONS OF CREDIT RISK

Financial instruments that subject SCC to potential concentrations of credit risk consist principally of cash and cash equivalents, accounts receivable, promises to give and revenues. SCC maintains its cash in bank accounts with financial institutions and stock brokerage firms. As of June 30, 2011 and 2010, SCC's bank balances exceeded federally insured limits by approximately \$109,000 and \$796,000, respectively. Balances with stock brokerage firms are insured up to \$500,000 (with a limit of \$250,000 for cash) by the Securities Investor Protection Corporation (SIPC). Balances over \$500,000 are insured by the brokerage firms. SCC has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash balances.

Accounts receivable as of June 30, 2011 includes approximately \$99,000 due from the City of Scottsdale for project expenses for the Art in Public Places programs. This amount represents 97% of the accounts receivable as of June 30, 2011. Accounts receivable as of June 30, 2010 includes approximately \$32,600 due from the City of Scottsdale for project expenses for the Art in Public Places programs and \$31,200 due from two entities. These amounts represent 36% of the total accounts receivable as of June 30, 2010.

Promises to give at June 30, 2011 include \$255,000 and \$80,000 due from a foundation, respectively, which represents 42% and 18%, respectively of total net promises to give. Concentrations of credit risk with respect to promises to give and accounts receivable are limited due to the nature of the receivables and the collection history of these types of accounts. SCC requires no collateral on its promises to give and accounts receivable.

SCC receives funding from its contract with the City of Scottsdale for administration of the Scottsdale Center for the Performing Arts (SCPA) and Scottsdale Museum of Contemporary Art (SMoCA). Funding from this contract also includes reimbursements for public art project expenses and expenses relating to management of these projects. Total contract revenue from the City of Scottsdale represented 48% and 51% of total revenues during the years ended June 30, 2011 and 2010, respectively. Contract revenue from the City (excluding public art project and administration funding) represented 38% and 41% of total revenues (excluding public art project and administration funding) during the years ended June 30, 2011 and 2010, respectively. Earned revenues are also dependent on the continuation of the contract with the City of Scottsdale. Management does not expect their relationship with the City of Scottsdale to discontinue anytime in the near future.

NOTE 3 CONTRACT – CITY OF SCOTTSDALE

On May 20, 2008, SCC renewed its contract (Contract No 2008-048-COS) with the City of Scottsdale to provide advisory and management services with regard to the arts and cultural programs and facilities of the city. The term of the renewed agreement is for a 10-year period which began on July 1, 2008, with an automatic renewal of an additional 10-year period, unless it is terminated early when either party gives six months notice of intent not to renew.

By execution of the agreement, the City of Scottsdale acknowledged SCC as the principal organization through which arts and cultural activities will be undertaken and as the official advisory and planning body of arts and culture for the City of Scottsdale. SCC is not a department or operating agency of the City of Scottsdale; however, due to SCC's dependency on the City of Scottsdale for support, material transactions with the City of Scottsdale have been disclosed.

In addition to providing advisory and planning services, SCC is responsible for managing, operating and programming the Scottsdale Center for the Performing Arts (SCPA), Scottsdale Museum of Contemporary Art (SMoCA), Art in Public Places Program and other City of Scottsdale owned facilities as designated in the agreement.

SCC retains all revenue from ticket sales, facilities rentals and concessions, and is responsible for all costs associated with those programs including security, maintenance, utilities and taxes. SCC may undertake structural changes to SCPA, at its expense, with Scottsdale City Council approval, if appropriate.

The City of Scottsdale provided funding to SCPA under this contract and under the Art in Public Places Fund as follows:

	 2011	 2010
Administrative funding to SCPA Art in Public Places Fund	\$ 3,517,548 1,703,489	\$ 3,469,008 1,793,769
Total contract - City of Scottsdale	\$ 5,221,037	\$ 5,262,777

NOTE 4 ART IN PUBLIC PLACES FUND

In accordance with the contract with the City of Scottsdale, SCC shall administer the City of Scottsdale's public art program. SCC shall perform the acts and functions designated in the Scottsdale Revised Code, or amendments thereto. SCC is required to establish guidelines for the administration of the public art program, which shall at all times contain provisions and procedures for the appeal of decisions concerning the public art program to the City Council. SCC shall also be responsible for the accession and deaccession of artworks, the maintenance of the City of Scottsdale's permanent art collection and activities associated with these responsibilities.

Funds obtained by SCC pursuant to this contract are from the City of Scottsdale's Art in Public Places Fund and other City sources and shall only be used for the purposes described in the Scottsdale Revised Code, and for associated administrative and programmatic costs, but shall not be used to pay salaries of the staff managing the program except with the prior written approval of the contract administrator. For any specific projects which remain incomplete at the end of the fiscal year, SCC may request, through the contract administrator, to retain unspent funds in the fiscal year in which they were requested up to the amount needed to complete the specific project. Also, any funds received by SCC from the City during the year, but not yet spent as of the end of the year, can be applied to projects in the next fiscal year. As of June 30, 2011 and 2010, \$3,798 and \$73,120, respectively, was included in deferred revenue for this purpose.

Additional funds from the City of Scottsdale's Art in Public Places Fund may be requested by SCC during the fiscal year for the purpose of project cost overruns or unforeseen circumstances if there are funds available within the City of Scottsdale's Art in Public Places Fund and upon written approval of the contract administrator.

NOTE 4 ART IN PUBLIC PLACES FUND (Continued)

SCC had the following activity regarding the City of Scottsdale's Art in Public Places Fund during the years ended June 30:

	 2011		2010	
Deferred, beginning of year Funds received and invoiced during the year:	\$ 73,120	\$	43,805	
Contract program payments received	828,385		787,384	
Project payments received	711,042		1,149,629	
Project payments receivable	99,079		32,292	
Less funds expenses (revenue recognized on the contract during the year):				
Contract program expenses	(897,707)		(758,069)	
Project expenses and other expenditures	 (810,121)		(1,181,921)	
Deferred, end of year	\$ 3,798	\$	73,120	

NOTE 5 PROMISES TO GIVE

Promises to give consist of the following unconditional promises to give:

	 2011	2010		
Receivable in less than one year Receivable in two to five years	\$ 641,572 5,000	\$	424,599 57,500	
Total promises to give	646,572		482,099	
Discount to present value Allowance for uncollectible promises	- (33,000)		(9,804) (33,000)	
Net promises to give Current portion	613,572 (608,572)		439,295 (406,599)	
Non-current portion	\$ 5,000	\$	32,696	

The estimated cash flows for long-term promises to give were discounted over the collection period using a discount rate of 8% as determined by management.

NOTE 6 INVESTMENTS

Investments consisted of the following at June 30:

	 2011		2010	
Global multi-asset funds Large value funds International mutual funds Intermediate-term bond funds Multi-sector bond funds Long/short funds Inflation protected bond funds Short-term bond funds Emerging markets funds Small value funds Mid-cap growth funds International bond funds Commodities fund Cash reserve funds	\$ 1,127,483 917,870 610,816 507,933 500,345 338,442 315,376 289,405 257,723 194,625 194,371 165,974 82,926 56,359	\$	787,764 268,887 533,946 984,775 - 256,212 340,397 338,852 239,064 177,454 176,797 - -	
Money market funds Large growth funds Large blend funds Multi-strategy exchange traded notes	- - -		41,751 281,795 274,525 199,303	
	\$ 5,559,648	\$	4,901,522	
Investment earnings consist of:				
	2011		2010	
Interest and dividends Realized investment gain (loss) Unrealized investment gain	\$ 208,890 35,817 705,357	\$	153,107 (87,412) 520,978	
Investment return	\$ 950,064	\$	586,673	

Investment income is reported net of related investment expenses in the statements of activities. The amount of expenses netted with income was approximately \$33,000 and \$31,000 for the years ended June 30, 2011 and 2010, respectively.

NOTE 7 FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying amount of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximates their respective fair values because of the short maturity of these instruments.

Investments with readily determinable fair values are measured at fair value in the statement of financial position as determined by quoted market prices in active markets (Level 1). Unconditional promises to give that are to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows (Level 3).

The following is a summary of the fair value of financial instruments at June 30, 2011:

	Level 1	Le	vel 2	L	evel 3	Total
Investments:						
Global multi-asset funds	\$ 1,127,483	\$	-	\$	-	\$ 1,127,483
Large value funds	917,870		-		-	917,870
International funds	610,816		-		-	610,816
Intermediate-term bond funds	507,933		-		-	507,933
Multi-sector bonds	500,345		-		-	500,345
Long/short funds	338,442		-		-	338,442
Inflation protected bond funds	315,376		-		-	315,376
Short-term bond funds	289,405		-		-	289,405
Emerging markets funds	257,723		-		-	257,723
Small value funds	194,625		-		-	194,625
Mid-cap growth funds	194,371		-		-	194,371
International bond funds	165,974		-		-	165,974
Commodities funds	82,926		-		-	82,926
Cash reserve funds	56,359		_			56,359
Total investments	5,559,648		-		-	5,559,648
Promises to give					613,572	613,572
Total fair value of						
Total fair value of	Ф <i>Б ББ</i> О 040	ф		ተ /	240 570	Ф C 470 000
financial instruments	\$ 5,559,648	\$	-	\$ (313,572	\$ 6,173,220

NOTE 7 FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)

The following is a summary of the fair value of financial instruments at June 30, 2010:

	Level 1	Level 2	Level 3	Total	
Investments:					
Money market funds	\$ 41,751	\$ -	\$ -	\$ 41,751	
Intermediate-term bond funds	984,775	-	-	984,775	
Global multi-asset funds	787,764	-	-	787,764	
International funds	533,946	-	-	533,946	
Inflation protected bond funds	340,397	-	-	340,397	
Short-term bond funds	338,852	-	-	338,852	
Large growth funds	281,795	-	-	281,795	
Large blend funds	274,525	-	-	274,525	
Large value funds	268,887	-	-	268,887	
Long/short funds	256,212	-	-	256,212	
Emerging markets funds	239,064	-	-	239,064	
Small value funds	177,454	-	-	177,454	
Mid-cap growth funds	176,797	-	-	176,797	
Multi-strategy exchange					
traded notes	199,303			199,303	
Total investments	4,901,522	-	-	4,901,522	
Promises to give			439,295	439,295	
Total fair value of					
financial instruments	\$ 4,901,522	\$ -	\$ 439,295	\$ 5,340,817	

NOTE 7 FAIR VALUE OF FINANCIAL INSTRUMENTS (Continued)

The following sets forth a summary of changes in SCC's Level 3 assets measured at fair value on a recurring basis:

· ·	 2011	2010		
Balance, beginning of year	\$ 439,295	\$	789,293	
Promises recognized	515,497		392,816	
Payments received	(252,024)		(809,645)	
Allowance adjustment	(99,000)		67,113	
Amortization of discount	 9,804		(282)	
Balance, end of year	\$ 613,572	\$	439,295	

NOTE 8 SPLIT-INTEREST AGREEMENT

During 2003, SCC received a charitable gift annuity from a donor in the amount of \$100,000. The annuity agreement requires SCC to pay the donor an amount of \$8,600 each year of his life beginning in December 2003. At the time of receipt, SCC recorded the investment at its fair value at the date of gift and recorded an annuity payment liability of \$63,944, which was the present value of actuarially determined estimated future cash payments to the donor. The difference between the fair value of the charitable gift annuity and the annuity payment liability of \$36,056 was recognized as a permanently restricted contribution during 2003, as the donor specified that the remainder amount is to be retained in SCC's SMoCA endowment. As of both June 30, 2011 and 2010, the present value of the annuity payment liability is \$12,344, with \$8,600 current each year. To calculate the present value of the charitable gift annuity, management used the applicable federal rate of approximately 4% over the estimated donor's life expectancy.

NOTE 8 SPLIT-INTEREST AGREEMENT (Continued)

SCC maintains the original donated amount in a separate investment account. These investments consisted of the following, recorded at market value at June 30:

	2011	2010		
Global multi-asset funds International funds	\$ 49,325 32,985	\$	51,499 -	
Cash reserve funds Inflation protected bond funds	923 -		3,711 6,595	
Short-term bond funds Intermediate-term bond	-		5,031 17,540	
	\$ 83,233	\$	84,376	

All investments above are measured at fair value determined by quoted market prices in active markets (Level 1). Total investment return on this split-interest agreement investment includes \$1,041 in unrealized losses and \$9,902 in unrealized gains during the years ended June 30, 2011 and 2010, respectively.

NOTE 9 PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at June 30:

	 2011	 2010
Building improvements	\$ 3,280,066	\$ 3,218,671
Computer equipment	483,093	443,619
Furniture, fixtures and equipment	1,404,667	1,352,463
Software license	172,269	168,081
Gift shop equipment	62,339	62,339
Café equipment	 30,633	16,570
Accumulated depreciation and amortization	 5,433,067 (4,009,216)	5,261,743 (3,718,005)
	\$ 1,423,851	\$ 1,543,738

Depreciation and amortization expense was \$291,210 and \$288,453 for the years ended June 30, 2011 and 2010, respectively.

NOTE 10 LINE OF CREDIT

SCC has a line of credit with a bank available in the amount of \$500,000. This line has a maturity date of February 29, 2012 and bears interest at the rate of bank's prime plus 1% with a floor of 5%. There was no balance outstanding on this line as of June 30, 2011 and 2010.

NOTE 11 ENDOWMENT FUNDS

Endowment net asset composition by type of fund as of June 30, 2011 is as follows:

	Ur	nrestricted	ermanently Restricted	Total Net Endowment Assets		
Donor-restricted endowment funds Board-designated endowment funds	\$ (311,080) 567,557		\$ 5,461,409	\$ 5,150,329 567,557		
Total endowment funds	\$	256,477	\$ 5,461,409	\$ 5,717,886		

Endowment net asset composition by type of fund as of June 30, 2010 is as follows:

	<u>Ur</u>	nrestricted	ermanently Restricted	Total Net Indowment Assets
Donor restricted endowment funds Board designated endowment funds	\$ (979,893) 506,119		\$ 5,473,454 -	\$ 4,493,561 506,119
Total endowment funds	\$	(473,774)	\$ 5,473,454	\$ 4,999,680

NOTE 11 ENDOWMENT FUNDS (Continued)

Changes in endowment net assets for the years ended June 30, 2011 and 2010 are as follows:

						Total Net	
				ermanently	Endowment		
	<u>Ur</u>	restricted	Restricted			Assets	
Endowment net assets,							
July 1, 2009	\$	(804,269)	\$	5,448,784	\$	4,644,515	
Contributions		-		39,100		39,100	
Reclassification		14,430		(14,430)		-	
Investment income		153,046		-		153,046	
Unrealized gains		530,880		-		530,880	
Realized losses		(88,463)		-		(88,463)	
Investment fees		(31,151)		-		(31,151)	
Amounts appropriated for							
expenditure		(248,247)				(248,247)	
Endowment net assets,							
June 30, 2010		(473,774)		5,473,454		4,999,680	
Contributions		-		27,955		27,955	
Investment income		198,679		-		198,679	
Unrealized gains		774,113		-		774,113	
Realized gains		35,817		-		35,817	
Investment fees		(32,939)		-		(32,939)	
Amounts appropriated for		, ,				, , ,	
expenditure		(245,419)		-		(245,419)	
Uncollectible promises to give		-		(40,000)		(40,000)	
•							
Endowment net assets,							
June 30, 2011	\$	256,477	\$	5,461,409	\$	5,717,886	

The fair value of assets associated with individual donor-restricted endowments may fall below the level that the donor requires SCC to retain as a fund of perpetual duration at times. Deficiencies of this nature that are reported in unrestricted net assets were approximately \$311,000 and \$980,000 as of June 30, 2011 and 2010, respectively. This deficiency resulted from unfavorable market fluctuations that occurred shortly after the investment of new permanently restricted contributions and continued appropriations for certain programs that were deemed prudent by the Board of Directors. During the year ended June 30, 2011, a permanently restricted promise to give of \$40,000 was revoked by the donor and written off as uncollectible.

NOTE 12 RESTRICTED NET ASSETS

Temporarily restricted net assets consist of the following at June 30:

	 2011	2010	
Purpose restrictions:	_	 _	
Discovery Series	\$ 175,000	\$ -	
Gala	148,250	125,920	
Performing Arts Season	143,250	98,750	
Wolf Trap	96,954	67,204	
Museum Exhibitions	73,875	97,124	
Virginia G. Piper Piano Series	40,000	40,000	
Tessitura Non-Profits Expansion	33,500	33,500	
Hispanic Heritage	24,000	-	
Education - SMoCA	22,500	10,000	
SMoCA Lounge	20,000	-	
Education - SCPA	15,000	2,720	
Free Museum Days	15,000	3,500	
Cultural Connections	10,000	10,000	
Sunday A'Fair	10,000	18,000	
Visions	10,000	12,500	
Drinkwater Statue	6,982	6,982	
Dine-out with the Chefs	6,800	5,000	
Arts Festival	5,000	5,000	
ArtStart	-	2,500	
Cinema Talks	-	1,500	
Feasibility Study	-	45,000	
Latin Jazz Festival	-	20,000	
Recycling Program	-	15,000	
Website Project	 	 7,000	
Total temporarily restricted net assets	\$ 856,111	\$ 627,200	

NOTE 12 RESTRICTED NET ASSETS (Continued)

Permanently restricted net assets consist of the following at June 30:

		2011	 2010
SMoCA endowment SCPA endowment SCPA special endowment	\$	3,907,779 1,116,506 401,068	\$ 3,907,779 1,116,506 413,113
SMoCA charitable gift annuity trust		36,056	36,056
Total permanently restricted net assets	\$	5,461,409	\$ 5,473,454
Board designated net assets consist of the following a	at June 30:	2011	2010
English Trust Quasi-endowment Herman Bequest Quasi-endowment Miller-Mills Quasi-endowment	\$	326,270 111,874 129,413	\$ 304,759 97,966 103,394
Total Board designated net assets	\$	567,557	\$ 506,119

During the year ended June 30, 2010, the Arizona Commission on the Arts ended their Arts Working Capital Reserves grant program. The Arizona Commission on the Arts withdrew all restrictions on the related Arizona ArtShare Program. Accordingly, the amount of \$116,000 was reclassified to unrestricted net assets at June 30, 2010.

During the year ended June 30, 2010, a reclassification in the amounts of \$14,430 was done in order to properly reflect the temporarily restricted portion of the split-interest agreement. This reclassification had no effect on the total of net assets or the change in net assets during the years ended June 30, 2011 and 2010.

NOTE 13 EARNED REVENUES AND CONTRIBUTIONS

At June 30, earned revenues consisted of:

	2011	2010
Ticket sales	\$ 1,736,453	\$ 1,568,370
Education revenue	99,794	113,456
Exhibition admissions and other museum revenue	28,157	89,030
Student performances	9,110	6,800
Native Trails program	65,000	65,000
Box office service charges	104,596	83,782
Facility and equipment rental and labor reimbursement	302,763	215,337
Earned membership	108,492	115,296
Food and beverage and other operating income	91,674	46,496
Total earned revenues	\$ 2,546,039	\$ 2,303,567

Contributions consisted of the following at June 30:

						2011				
			Tem	porarily			Per	manently		
	Ur	restricted	Res	tricted		Subtotal	Re	estricted		Total
	_						_		_	
Individuals	\$	487,964	\$ 15	58,500	\$	646,464	\$	-	\$	646,464
Corporations		185,939	18	34,395		370,334		-		370,334
Foundations		89,750	37	73,500		463,250		27,955		491,205
Donated goods										
and services		203,076	-	70,200		273,276		-		273,276
Government		47,523		8,198		55,721		-		55,721
	\$	1,014,252	\$ 79	94,793	\$ 1	1,809,045	\$	27,955	\$	1,837,000

NOTE 13 EARNED REVENUES AND CONTRIBUTIONS (Continued)

						2010				
			Temp	orarily			Per	manently		
	Ur	restricted	Rest	ricted		Subtotal	R	estricted		Total
Individuals	\$	462,168	\$ 16	6,044	\$	628,212	\$	39,100	\$	667,312
Corporations		293,117	10	6,500		399,617		-		399,617
Foundations		175,500	18	8,970		364,470		-		364,470
Donated goods										
and services		193,558		6,000		199,558		-		199,558
Government		117,904	8	0,500		198,404		-		198,404
Restricted										
off budget		5,032		-		5,032		-		5,032
	Φ.	4 0 47 070	Ф - 4	0.044	Φ.	4 705 000	Φ	00.400	Φ.	4 00 4 000
	\$	1,247,279	\$ 54	8,014	\$	1,795,293	\$	39,100	\$	1,834,393

NOTE 14 CITY OF SCOTTSDALE COLLECTION OF FINE ART

The City of Scottsdale collection of fine art consists of purchased, commissioned and donated works of art. SCC employs a Director of Public Art to ensure that the collection items are preserved and protected. These collections are not capitalized by SCC and are the property of the City of Scottsdale. There were no purchases of collection items in the years ended June 30, 2011 and 2010. Costs related to commissioned works of art were \$855,859 and \$1,084,293 for the years ended June 30, 2011 and 2010, respectively. Proceeds from deaccession and insurance recoveries, if any, are included as revenues. There were no deaccessions during the years ended June 30, 2011 and 2010.

NOTE 15 PENSION PLAN

SCC has a 401(k) profit sharing plan for all eligible employees. Employees 21 years of age or older with at least one year and 1,000 hours of service are eligible to participate in the plan effective on the plan entry dates of July 1 and January 1. SCC will make 100% matching contributions to the plan up to the first 3% of employee compensation, and 50% matching contributions up to the next 2% of employee compensation. Retirement benefits under this form of a pension plan are limited to the value of each participant's account at the time of retirement; therefore, vested benefits will not exceed the value of the participant's account at any time. The employer's contribution to the plan was \$73,606 and \$66,322 for the years ended June 30, 2011 and 2010, respectively.

NOTE 16 OPERATING LEASES

SCC leases its office space and certain office equipment under non-cancelable operating leases expiring through January 2014. The minimum future rental commitments under these non-cancelable operating leases are as follows:

Years Ending June 30

2012	\$	ò	194,649
2013			198,246
2014			198,634
2015			16,523
	<u>\$</u>	3	608,052

Certain leases do not contain renewal options; however, in the normal course of business, SCC will either renew the leases or seek new arrangements. Total rental expense under operating leases was approximately \$160,000 and \$199,000 for the years ended June 30, 2011 and 2010, respectively.

NOTE 17 COMMUNITY ARTS GRANTING PROGRAM

SCC made the following grants under the Community Arts Granting Program for the years ending June 30:

		2011		2010		
The Coettedale International Film Factival	Φ	10.000	Ф	0.500		
The Scottsdale International Film Festival	\$	10,000	\$	8,500		
Jazz in Arizona, Inc.		9,700		8,500		
Detour Theatre Company		8,500		-		
Arizona Women's Theatre Company		7,200		2,700		
Phoenix Conservatory of Music		6,400		-		
Black Poet Ventures		4,600		-		
Chamber Music PLUS		3,900		2,000		
MusicNova, Inc.		3,000		3,650		
Desert Foothills Theatre		2,900		-		
Childsplay, Inc.		2,300		8,500		
Movement Source Dance Company		500		500		
Desert Stages		-		8,500		
Free Arts of Arizona		-		4,250		
Phoenix Boys Choir		-		3,250		
Phoenix Symphony		-		3,250		
Ballet Arizona		-		2,500		
Arcadia Neighborhood Learning Center				1,200		
Total grants	\$	59,000	\$	57,300		

This amount is included in program and center services on the accompanying statement of activities.

SCC also awarded conditional promises for community grants for the next fiscal year in the amount of \$59,000. The payment of these grants is conditional on receipt of grant funding from the City of Scottsdale.

NOTE 17 COMMUNITY ARTS GRANTING PROGRAM (Continued)

SCC provided in-kind subsidies to the following charitable organizations in the form of reduced rent, labor, equipment and other miscellaneous services. The following subsidies are not recorded in the accompanying financial statements:

	2011		2010	
Scottsdale Festival of Greece	\$	2,240	\$	2,900
Phoenix Symphony		2,000		1,200
Musica Nova		1,200		1,200
Detour Theatre Company		1,200		-
Pandora Festival		1,200		-
STAAR Night		850		650
Pardes Jewish Day School Gala		850		-
Pandora Showcase		800		-
NAIOP		750		-
Movement Source Dance Company		600		1,200
American Lung Association Walk		600		-
Constitution Commemoration		525		-
Other in-kind grants		4,700		1,921
Arizona Breast Cancer 3-Day		-		2,760
ASU Foundation PCEP Lecture				1,200
Total subsidies	\$	17,515	\$	13,031

NOTE 18 LEGACY GIFTS

SCC is the beneficiary of various bequests, trusts and estate planning provisions. No estimate can be made as to the time or amounts to be received and, accordingly, no revenues have been recognized for these gifts in the accompanying financial statements.

SCC honors those friends who have established gifts through bequests, trust arrangement or other estate plan provisions, as follows:

Patricia Aloe-Stauber Luther Dilatush Eric Jungerman and Family Sue and Robert Karatz Luella and Joel Price Cynthia Muss Lawrence Sara and David Lieberman Arleen Lorrance and Diane Kennedy Pike Pat & Terry McCarthy